

**Board of Directors Meeting  
Tuesday 24 August 2021**

**Report from the Chief Executive**

<b>Agenda Item Number:</b>		<b>6.0</b>
<b>Presented for:</b>	Discussion	
<b>Report of:</b>	Chief Executive	
<b>Author (s):</b>	Chief executive	
<b>Report History:</b>	None	
<b>Publication Under Freedom of Information Act:</b>	This paper can be made available under the Freedom of Information Act 2000 if requested.	
<b>Links to HIF's Objectives</b>		
<b>Deliver an efficient and effective service offering to Harrogate and District Foundation Trust</b>		√
<b>Create strong sustainable partnerships</b>		√
<b>Develop sustainable organisational systems</b>		√
<b>Develop and maintain a strong, efficient and agile workforce</b>		√
<b>Strengthen the local community through collaboration</b>		
<b>Recommendation:</b>		
The Board is asked to note the information within the report.		

# **Harrogate Integrated Facilities**

## **Board meeting 24 August 2021**

### **Chief Executive Report**

#### **1. Introduction**

This report will update the Board about a number of issues, focusing on national issues, working with HDFT, and strategic development. The Managing Director and I have coordinated our reports to ensure that items are sufficiently covered with minimal duplication.

#### **2. Key messages**

As I have mentioned previously, we continue to operate in an environment where the CoVid response is still a significant part of how we work and how we provide services to HDFT. Despite the gradual relaxing of rules within the wider society, there are still strict IPC requirements appropriately in place within the hospital, which are impacting upon our colleagues. The number of patients moves, the number of deep clean requests, and the access to areas for estate work for example, are all affected by the provision of services in a CoVid environment, and HIF colleagues continue to do a great job in managing these ongoing challenges. We will be reviewing our processes as the national picture changes, but currently it is clear that how we will provide services will continue to be influenced by CoVid.

#### **3. National Issues**

As referred to above, the NHS and how it operates is significantly affected by the ongoing CoVid pandemic. The focus nationally remains on recovery – both recovery of activity and delivery of services, alongside recovery for our colleagues. This is a tight balance to manage as it is clear that demand for services is increasing whilst our capacity to deliver services is much harder, as colleagues take overdue annual leave, are affected by rules in respect of self-isolation, and more importantly, the goodwill that the NHS relies on is diminished

as a result of general fatigue across the workforce. Locally, therefore, it is more important than ever to support colleagues, listen to concerns, and ensure that working for HIF is as positive an experience as possible.

Nationally, we are anticipating planning guidance for H2 (the second half of 2021/22), including financial allocations. The expectation is that the NHS will need to manage with 3% less income in the second half of the year, and whilst a proportion of this reduction can be managed within existing runrates, there will be an increased efficiency requirement to deliver. The allocations are due to be issued to the NHS in mid-September, but we need to anticipate getting back to the more usual routine of delivering improved productivity in the second half of the year. We will be working within HIF and in liaison with HDFT to agree a financial arrangement for the second half of 2021/22, as part of the national planning process.

As you will see in a paper elsewhere on the agenda, the national pay award for NHS colleagues has been announced and will be paid in September. Currently, we are not hearing any significant noise in respect of industrial action but we will keep in touch with our trade union colleagues about this issue.

#### **4. Working with HDFT**

As the Board is aware, we have a Board to Board meeting this month. This will focus on how HIF has progressed in the last 12 months, and more importantly, our plans going forward. We will also have a specific discussion about the Green Agenda, with external contributors invited from [REDACTED] and NHSE/I.

A presentation is being prepared for the update session, and I will circulate this to all members of the Board in advance so that we can discuss at our meeting and ensure that key messages are communicated.

#### **5. Strategic Items**

##### **Ripon Hospital**

Discussions continue with all interested parties in respect of the potential redevelopment of the Ripon Hospital site. We are collectively sourcing some additional project support to coordinate this work through ourselves. The expectation is that we have a proposal this calendar year, which can then be part of the ICS capital planning discussions for 2022/23.

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As the Board are aware, [REDACTED] approached us earlier this year in respect of any opportunity to develop the [REDACTED] at the [REDACTED] [REDACTED] that [REDACTED]. Meetings have been held with representatives from the [REDACTED]

A meeting has been held with Directors from York Foundation Trust, who currently provide services from within the Heatherdene facility on the site. York FT have committed to reviewing the future provision of these services and to discuss a way in which these services could be provided away from the Harrogate Hospital site.

Should this proposal be taken forward, the Trust would need to declare [REDACTED]. Informal discussions with the Executive Team and the Board of HDFT have confirmed that there is [REDACTED]

I will continue to keep the Board up to date with discussions as they continue with both the Trust and [REDACTED]

**6. [REDACTED] funding opportunity**

As is referred to within the Managing Director's report, work continues at a pace in relation to the Decarbonisation project, with the programme moving from planning to implementation in a number of areas, with the roofing element being the first project.

An update report is included later in the agenda that covers the current position in relation to the programme.

**7. Summary**

The Board is asked to note the information within the report.

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Interim Chief Executive