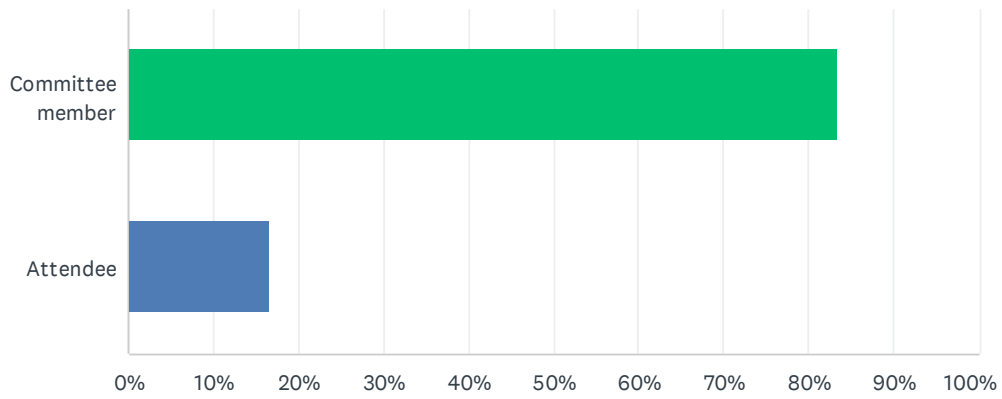


Q1 Please indicate your role.

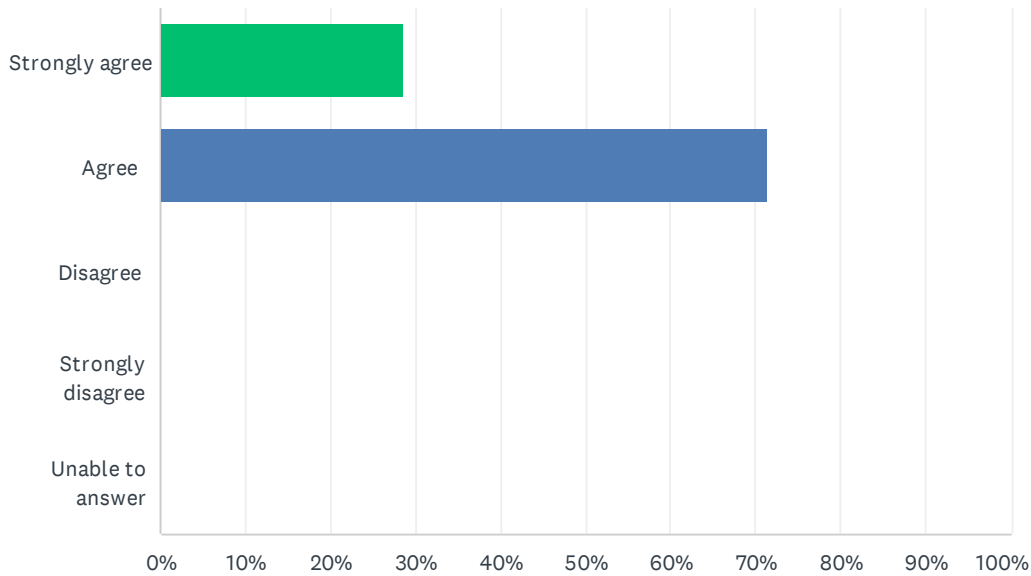
Answered: 6 Skipped: 1



ANSWER CHOICES	RESPONSES
Committee member	83.33% 5
Attendee	16.67% 1
TOTAL	6

Q2 The Board has terms of reference that adequately define its purpose and role.

Answered: 7 Skipped: 0

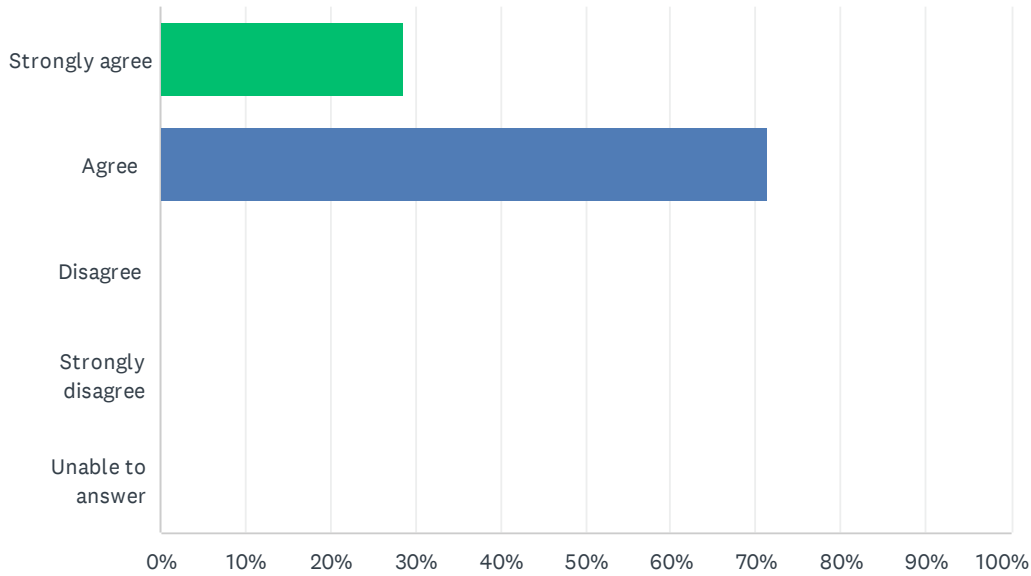


ANSWER CHOICES	RESPONSES	
Strongly agree	28.57%	2
Agree	71.43%	5
Disagree	0.00%	0
Strongly disagree	0.00%	0
Unable to answer	0.00%	0
TOTAL		7

#	COMMENTS/ACTION	DATE
1	Agree but could do to be refreshed in light of new areas such as the Green agenda	11/2/2021 10:57 AM

Q3 The Board has made a conscious decision about the level of information it would like to receive for each of the items on its cycle of business.

Answered: 7 Skipped: 0

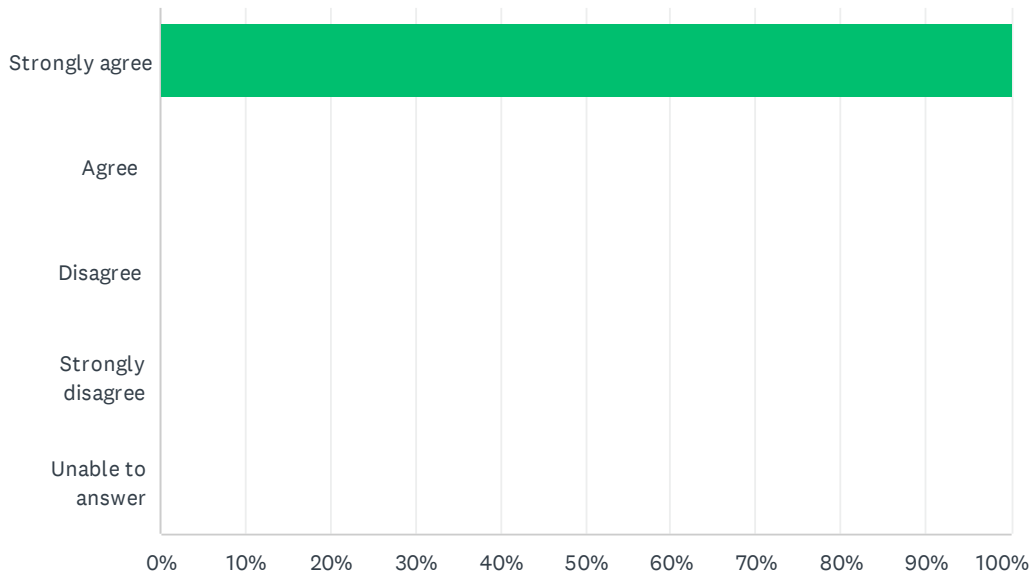


ANSWER CHOICES	RESPONSES
Strongly agree	28.57% 2
Agree	71.43% 5
Disagree	0.00% 0
Strongly disagree	0.00% 0
Unable to answer	0.00% 0
TOTAL	7

#	COMMENTS/ACTION	DATE
1	Regular discussion with CEO and Chairman on areas for debate	11/11/2021 5:02 PM
2	Over the last 12 months there has been a move to more concise information being provided.	10/25/2021 12:19 PM

Q4 Board members contribute regularly across the range of issues discussed.

Answered: 7 Skipped: 0

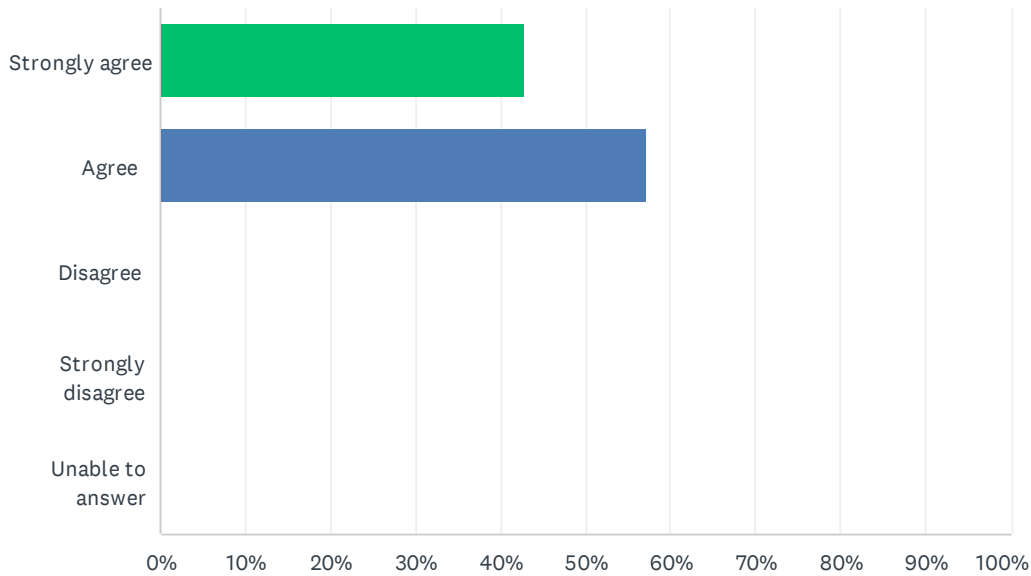


ANSWER CHOICES	RESPONSES	
Strongly agree	100.00%	7
Agree	0.00%	0
Disagree	0.00%	0
Strongly disagree	0.00%	0
Unable to answer	0.00%	0
TOTAL		7

#	COMMENTS/ACTION	DATE
1	Board members are actively involved through the sub committees of the Board and contribute to the discussions at the board level	11/11/2021 5:02 PM
2	We each seem to bring a different perspective that works really well collectively.	10/30/2021 8:36 AM

Q5 When considering items appropriate emphasis is given to both quality and finance.

Answered: 7 Skipped: 0

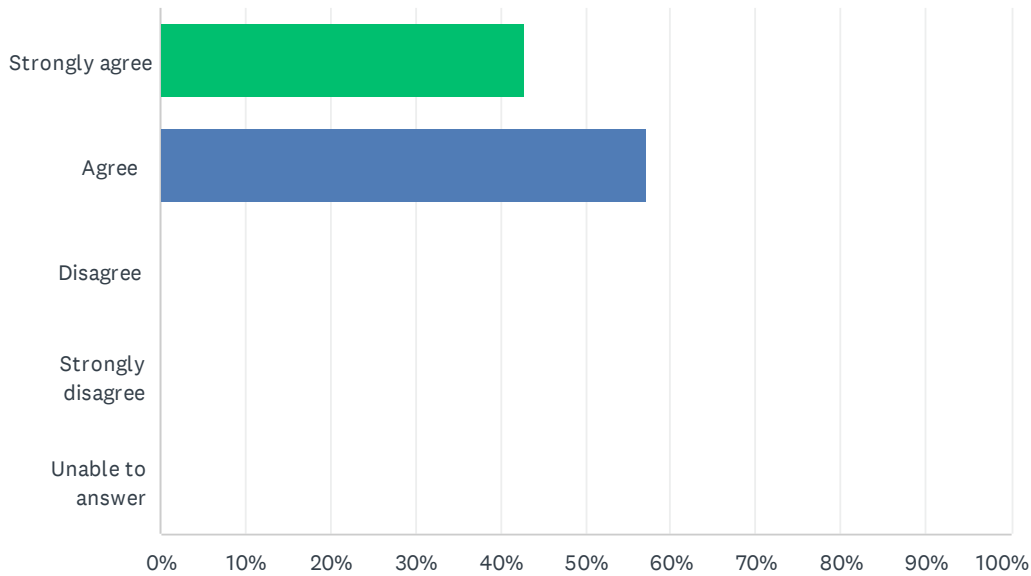


ANSWER CHOICES	RESPONSES	
Strongly agree	42.86%	3
Agree	57.14%	4
Disagree	0.00%	0
Strongly disagree	0.00%	0
Unable to answer	0.00%	0
TOTAL		7

#	COMMENTS/ACTION	DATE
1	I would like more review of finance to inform understanding - but this is improving.	10/25/2021 12:19 PM

Q6 The Board has the right balance of (or reasonable access to) experience, knowledge and skills to fulfil its role.

Answered: 7 Skipped: 0

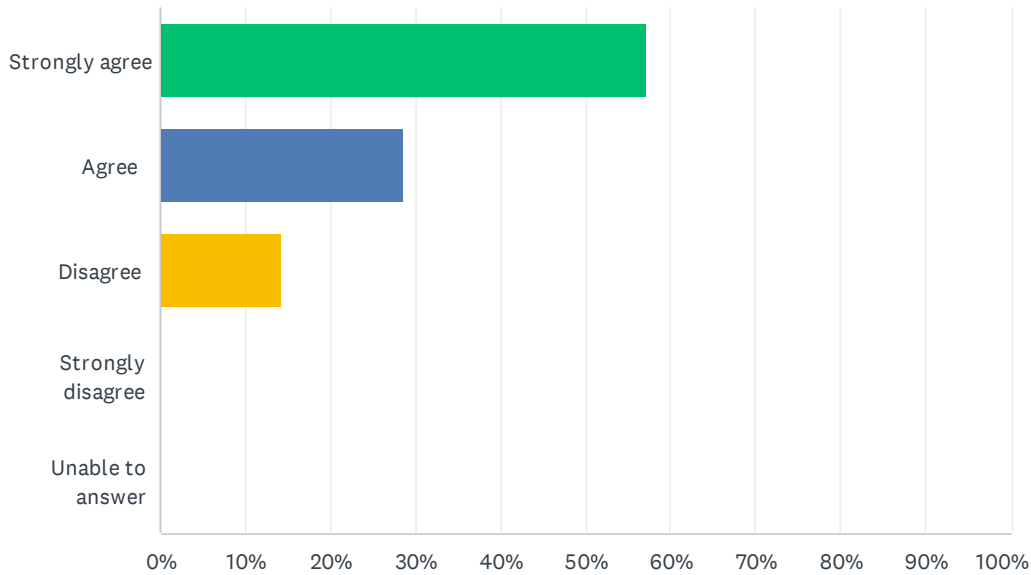


ANSWER CHOICES	RESPONSES	
Strongly agree	42.86%	3
Agree	57.14%	4
Disagree	0.00%	0
Strongly disagree	0.00%	0
Unable to answer	0.00%	0
TOTAL		7

#	COMMENTS/ACTION	DATE
1	Although we are a small group, I believe we have the right skills/experience mix to be effective.	10/30/2021 8:36 AM

Q7 The Board ensures that the relevant Executive Director/Deputy Director/Head of Service/Manager attends meetings to enable it to secure the level of understanding of the reports and information it receives.

Answered: 7 Skipped: 0

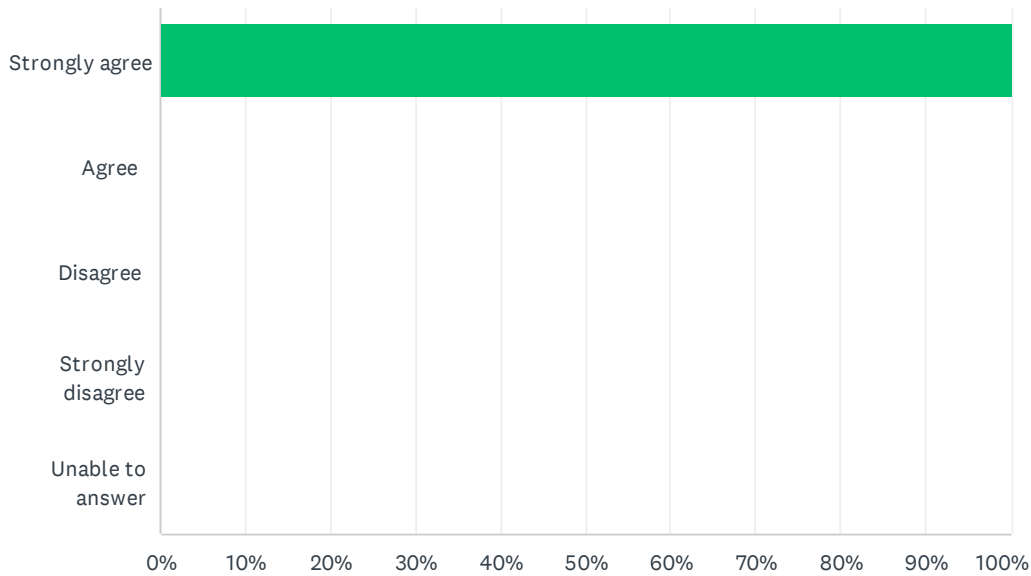


ANSWER CHOICES	RESPONSES	
Strongly agree	57.14%	4
Agree	28.57%	2
Disagree	14.29%	1
Strongly disagree	0.00%	0
Unable to answer	0.00%	0
TOTAL		7

#	COMMENTS/ACTION	DATE
1	We do this to some level but we could do more - this potentially will be improving when recruitment is completed and the right people are in place.	10/25/2021 12:19 PM

Q8 I feel sufficiently comfortable within the Board meeting environment to be able to express my views, doubts and opinions.

Answered: 7 Skipped: 0

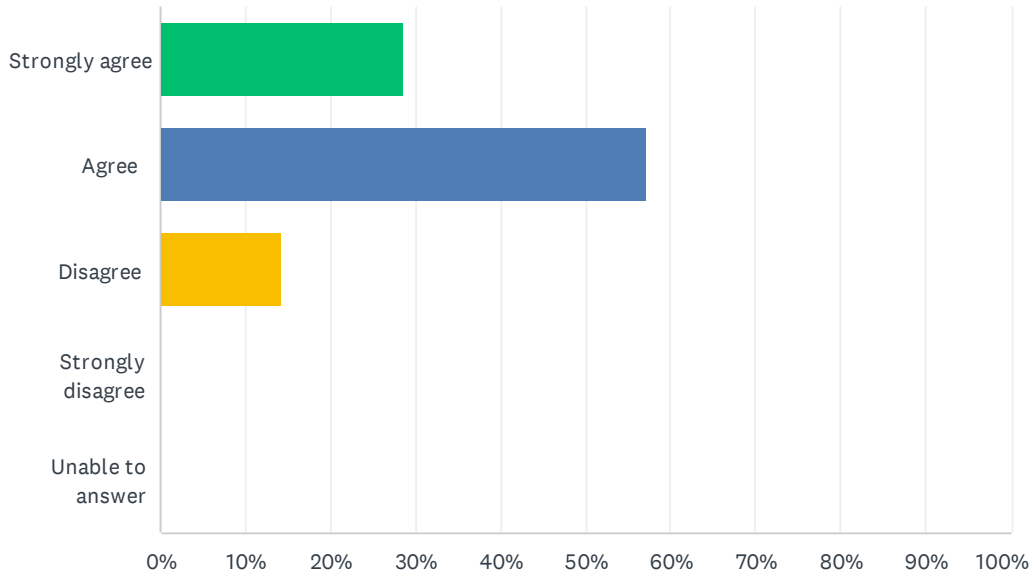


ANSWER CHOICES	RESPONSES	
Strongly agree	100.00%	7
Agree	0.00%	0
Disagree	0.00%	0
Strongly disagree	0.00%	0
Unable to answer	0.00%	0
TOTAL		7

#	OTHER (PLEASE SPECIFY)	DATE
1	Having joined the Board earlier this year I have felt supported and encouraged to participate in discussion and express my views.	11/11/2021 5:02 PM
2	This is a strong and productive Board and i am able to express my views and opinions. I am encouraged to do so.	11/2/2021 10:57 AM
3	Mark creates an open and welcoming environment, whilst still ensuring the meetings run effectively and contributions are well managed.	10/30/2021 8:36 AM

Q9 When a decision has been made or action agreed I feel confident that it will be implemented as agreed and in line with the timescale set down.

Answered: 7 Skipped: 0

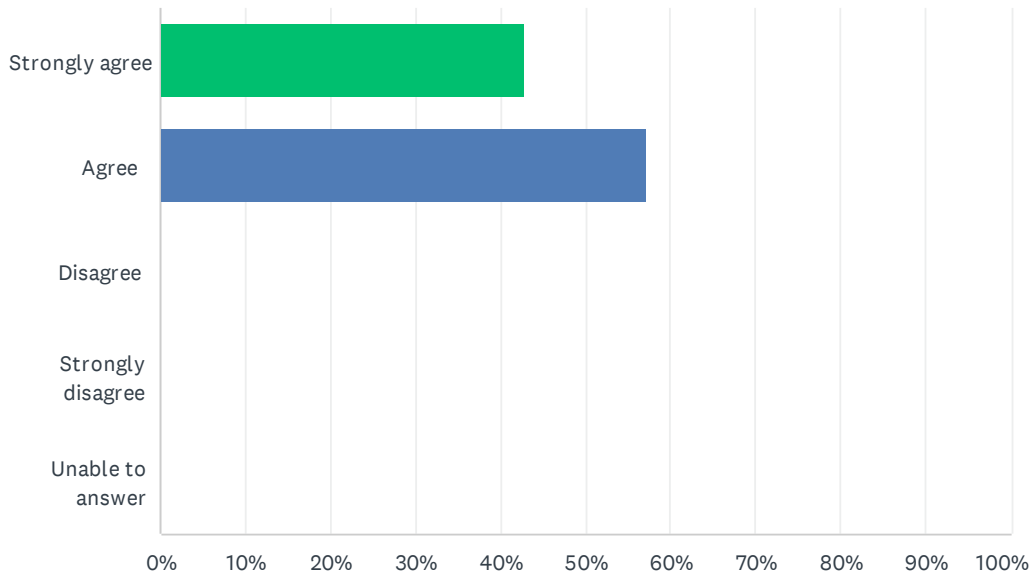


ANSWER CHOICES	RESPONSES
Strongly agree	28.57% 2
Agree	57.14% 4
Disagree	14.29% 1
Strongly disagree	0.00% 0
Unable to answer	0.00% 0
TOTAL	7

#	COMMENTS/ACTION	DATE
1	I do not always have confidence that this happens. Clearly at present the Executive have a number of challenges to address, but for me this has ben an issue since I joined the Board	11/14/2021 2:03 PM
2	Staffing is incredibly lean currently, and this means things may take longer to be implemented, which is understandable.	10/30/2021 8:36 AM

Q10 The quality of Board papers received allows me to perform my role effectively.

Answered: 7 Skipped: 0

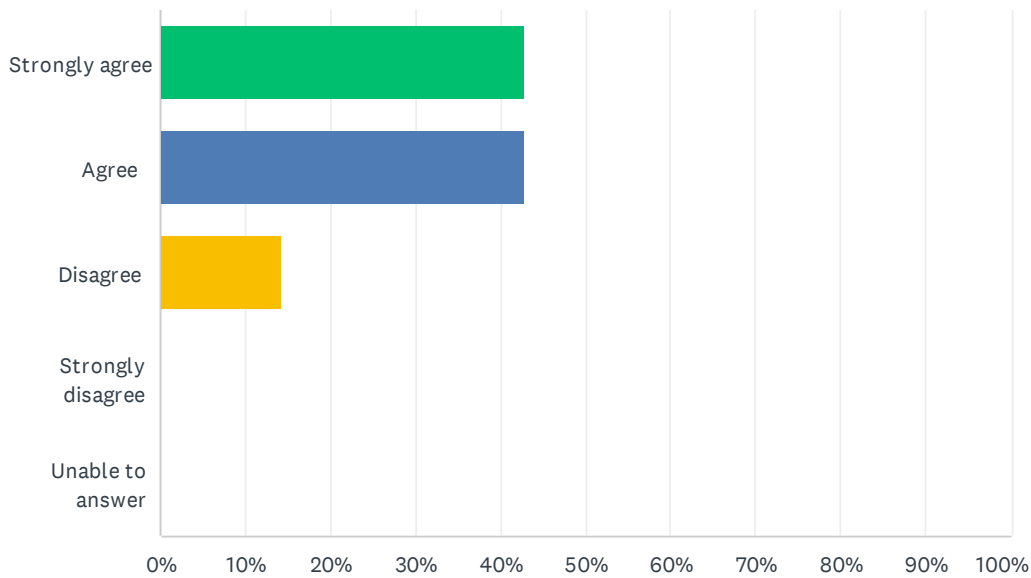


ANSWER CHOICES	RESPONSES	
Strongly agree	42.86%	3
Agree	57.14%	4
Disagree	0.00%	0
Strongly disagree	0.00%	0
Unable to answer	0.00%	0
TOTAL		7

#	COMMENTS/ACTION	DATE
1	Quality of Board Papers are variable although improving	11/14/2021 2:03 PM
2	The papers have significantly improved! Clear, succinct and arrive well in advance - excellent!	10/30/2021 8:36 AM

Q11 I receive papers in enough time to allow me to prepare fully before meetings of the Board.

Answered: 7 Skipped: 0

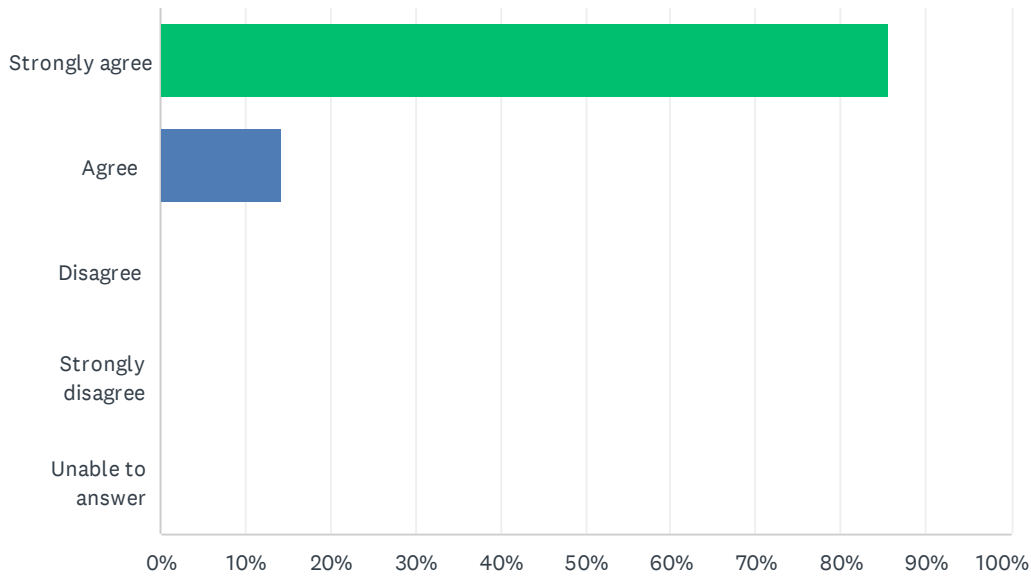


ANSWER CHOICES	RESPONSES
Strongly agree	42.86% 3
Agree	42.86% 3
Disagree	14.29% 1
Strongly disagree	0.00% 0
Unable to answer	0.00% 0
TOTAL	7

#	COMMENTS/ACTION	DATE
1	I agree, but only just. Things are now improving but we have had papers and minutes from previous meetings arrive on the day of the meeting on occasions	11/14/2021 2:03 PM
2	As above!	10/30/2021 8:36 AM
3	Most of the time now - this is the case.	10/25/2021 12:19 PM

Q12 Conflicts are declared at the start of every meeting and appropriate action is taken when relevant matters are discussed.

Answered: 7 Skipped: 0

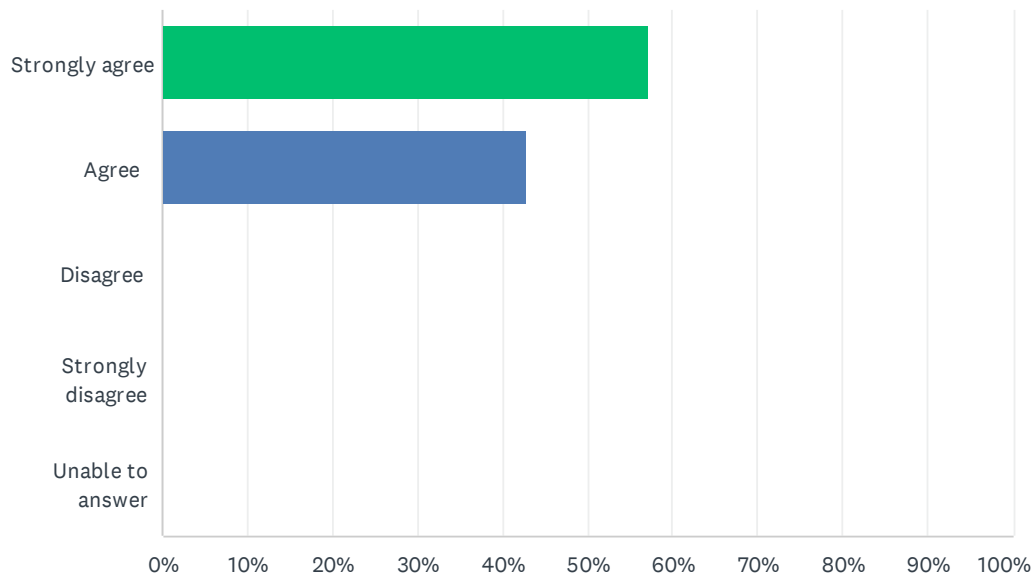


ANSWER CHOICES	RESPONSES	
Strongly agree	85.71%	6
Agree	14.29%	1
Disagree	0.00%	0
Strongly disagree	0.00%	0
Unable to answer	0.00%	0
TOTAL		7

#	COMMENTS/ACTION	DATE
	There are no responses.	

Q13 Members provide real and genuine challenge – they do not just seek clarification and/or reassurance.

Answered: 7 Skipped: 0

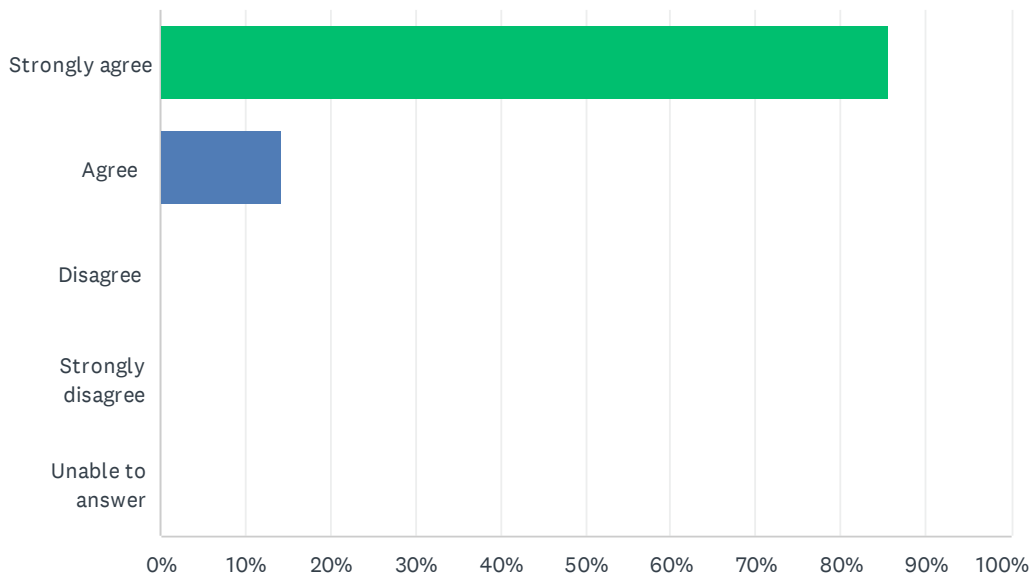


ANSWER CHOICES	RESPONSES	
Strongly agree	57.14%	4
Agree	42.86%	3
Disagree	0.00%	0
Strongly disagree	0.00%	0
Unable to answer	0.00%	0
TOTAL		7

#	COMMENTS/ACTION	DATE
	There are no responses.	

Q14 Debate is allowed to flow and conclusions reached without being cut short or stifled due to time constraints etc.

Answered: 7 Skipped: 0

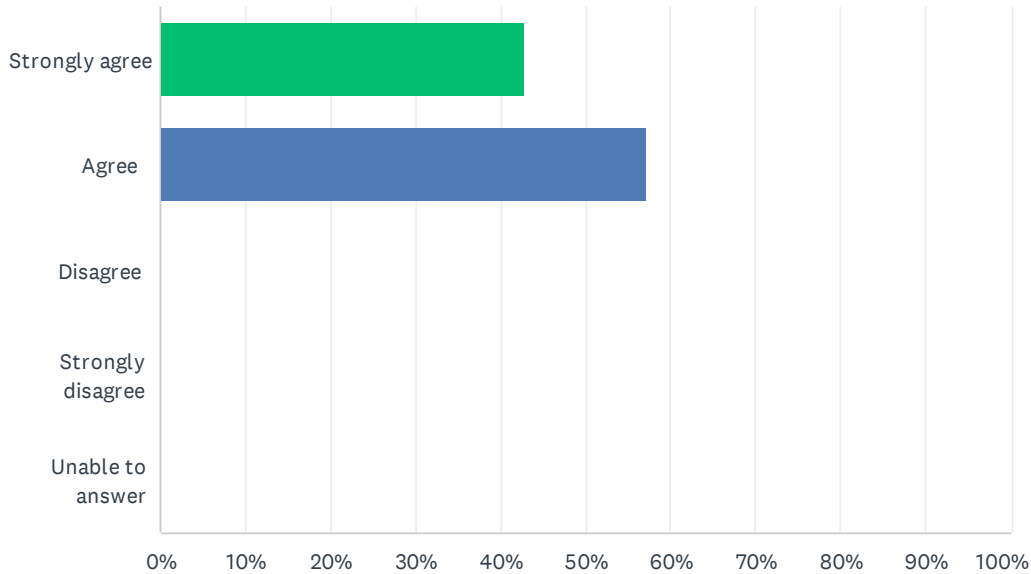


ANSWER CHOICES	RESPONSES	
Strongly agree	85.71%	6
Agree	14.29%	1
Disagree	0.00%	0
Strongly disagree	0.00%	0
Unable to answer	0.00%	0
TOTAL		7

#	COMMENTS/ACTION	DATE
	There are no responses.	

Q15 Each agenda item is 'closed off' appropriately so that I am clear what the conclusion is; who is doing what and what worked well/not so etc.

Answered: 7 Skipped: 0

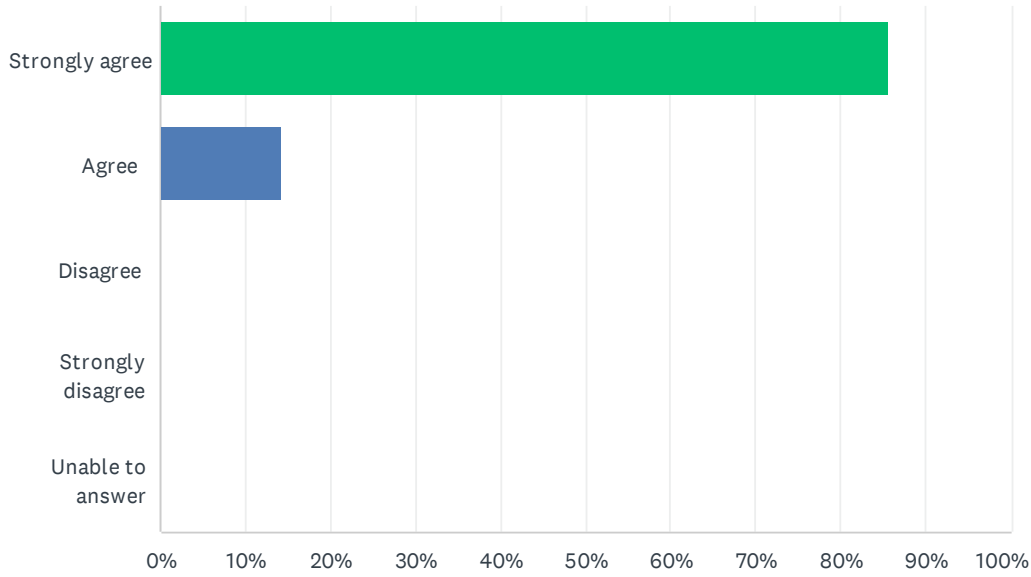


ANSWER CHOICES	RESPONSES	
Strongly agree	42.86%	3
Agree	57.14%	4
Disagree	0.00%	0
Strongly disagree	0.00%	0
Unable to answer	0.00%	0
TOTAL		7

#	COMMENTS/ACTION	DATE
1	Sometimes the area of work/issue is complex and can't be closed off completely or neatly. This is the nature of the work though, and understanding what can and can't be closed off in that way is really important.	10/30/2021 8:36 AM

Q16 The Board actively challenges during the year to gain a clear understanding of its findings.

Answered: 7 Skipped: 0

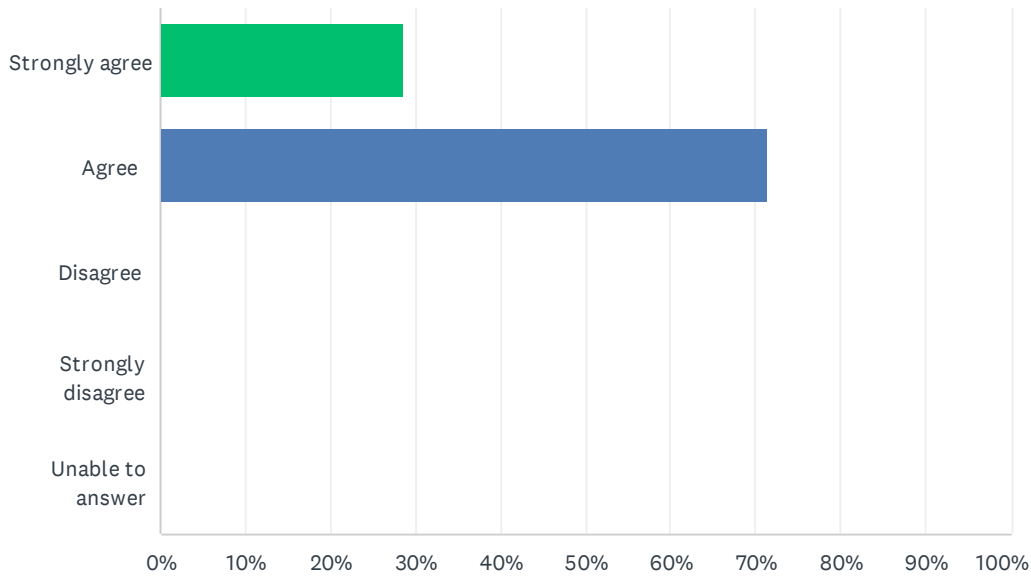


ANSWER CHOICES	RESPONSES	
Strongly agree	85.71%	6
Agree	14.29%	1
Disagree	0.00%	0
Strongly disagree	0.00%	0
Unable to answer	0.00%	0
TOTAL		7

#	COMMENTS/ACTION	DATE
	There are no responses.	

Q17 The Board is clear about the complementary relationship it has with other Board committees.

Answered: 7 Skipped: 0

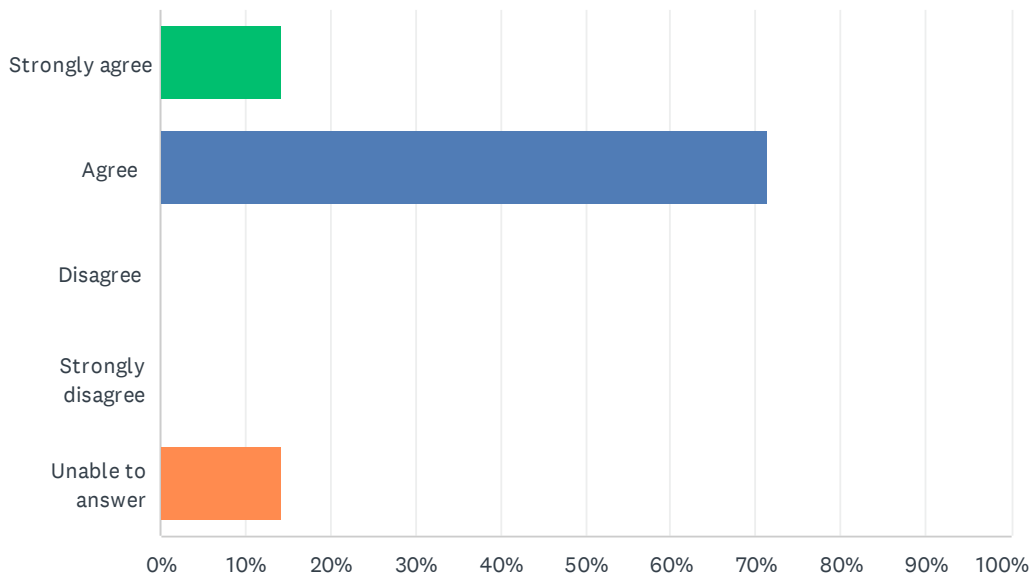


ANSWER CHOICES	RESPONSES	
Strongly agree	28.57%	2
Agree	71.43%	5
Disagree	0.00%	0
Strongly disagree	0.00%	0
Unable to answer	0.00%	0
TOTAL		7

#	COMMENTS/ACTION	DATE
1	Sub boards could be improved in terms of frequency of meetings and quality of information	11/2/2021 10:57 AM
2	I think the new committee structure is working really effectively.	10/30/2021 8:36 AM

Q18 The Board ensures that there is regular and effective communication with key stakeholders.

Answered: 7 Skipped: 0

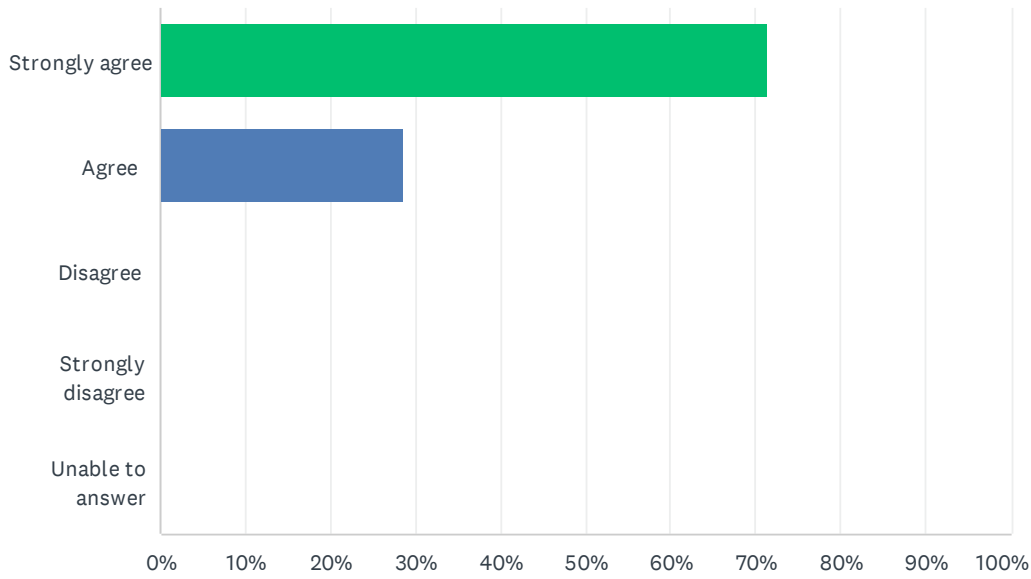


ANSWER CHOICES	RESPONSES
Strongly agree	14.29% 1
Agree	71.43% 5
Disagree	0.00% 0
Strongly disagree	0.00% 0
Unable to answer	14.29% 1
TOTAL	7

#	COMMENTS/ACTION	DATE
1	I am not sure! I think it is in place but would appreciate further discussion on this.	10/30/2021 8:36 AM

Q19 I have a clear understanding of what is expected in my role as a member of the Board.

Answered: 7 Skipped: 0

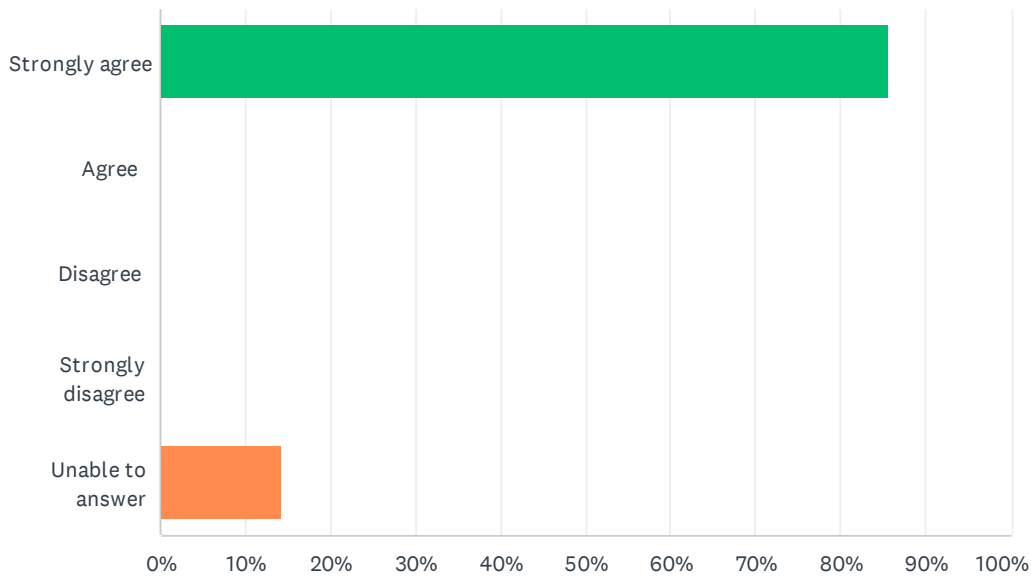


ANSWER CHOICES	RESPONSES
Strongly agree	71.43% 5
Agree	28.57% 2
Disagree	0.00% 0
Strongly disagree	0.00% 0
Unable to answer	0.00% 0
TOTAL	7

#	COMMENTS/ACTION	DATE
	There are no responses.	

Q20 The Chair has a positive impact on the performance of the Board.

Answered: 7 Skipped: 0

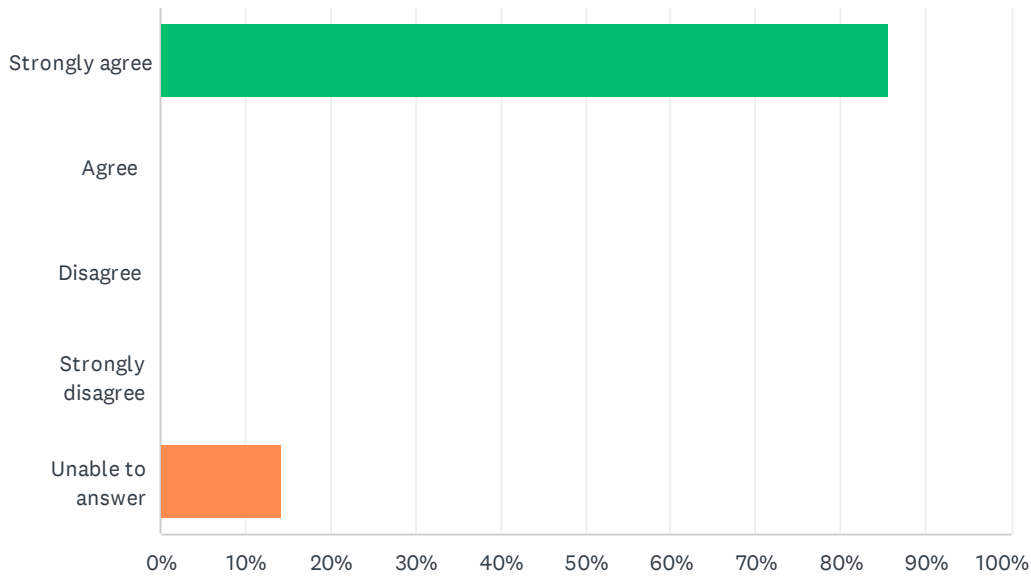


ANSWER CHOICES	RESPONSES	
Strongly agree	85.71%	6
Agree	0.00%	0
Disagree	0.00%	0
Strongly disagree	0.00%	0
Unable to answer	14.29%	1
TOTAL		7

#	COMMENTS/ACTION	DATE
1	Absolutely! Mark is an excellent chair - clear, thoughtful, engaged and thorough.	10/30/2021 8:36 AM

Q21 Board meetings are chaired effectively and with clarity of purpose and outcome.

Answered: 7 Skipped: 0

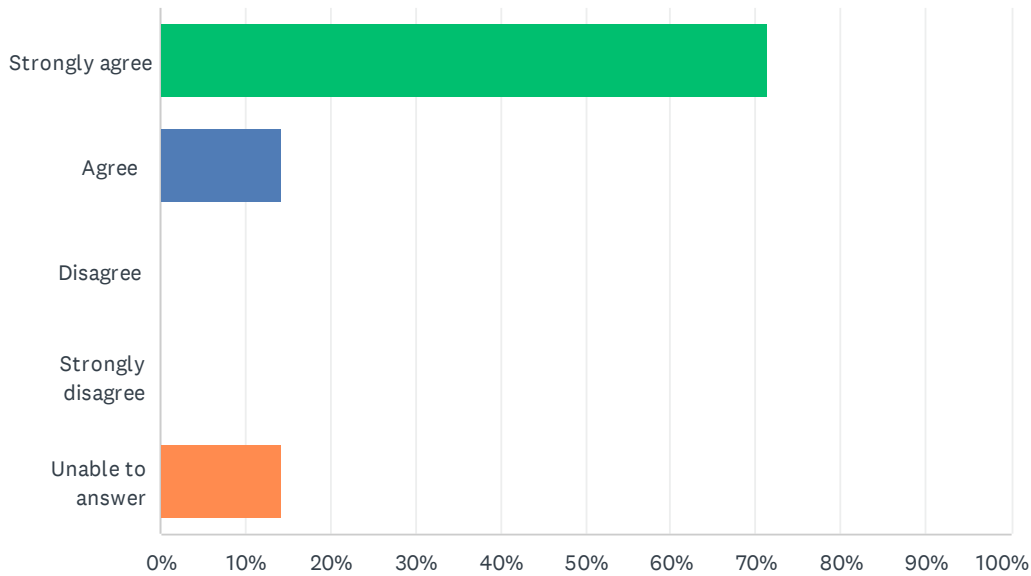


ANSWER CHOICES	RESPONSES
Strongly agree	85.71% 6
Agree	0.00% 0
Disagree	0.00% 0
Strongly disagree	0.00% 0
Unable to answer	14.29% 1
TOTAL	7

#	COMMENTS/ACTION	DATE
1	As above!	10/30/2021 8:36 AM

Q22 The Chair allows debate to flow freely and does not assert his/her own views too strongly.

Answered: 7 Skipped: 0

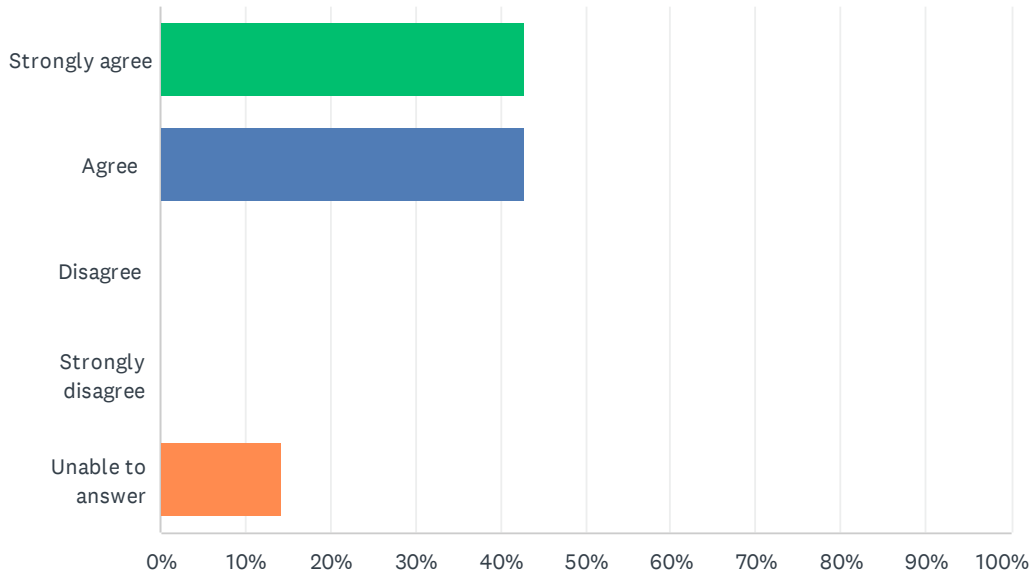


ANSWER CHOICES	RESPONSES
Strongly agree	71.43% 5
Agree	14.29% 1
Disagree	0.00% 0
Strongly disagree	0.00% 0
Unable to answer	14.29% 1
TOTAL	7

#	COMMENTS/ACTION	DATE
	There are no responses.	

Q23 The Chair provides clear and concise information to the Board on the activities and the implications of all identified gaps in assurance/control.

Answered: 7 Skipped: 0



ANSWER CHOICES	RESPONSES	
Strongly agree	42.86%	3
Agree	42.86%	3
Disagree	0.00%	0
Strongly disagree	0.00%	0
Unable to answer	14.29%	1
TOTAL		7

#	COMMENTS/ACTION	DATE
	There are no responses.	