

**Board of Directors Meeting
Tuesday 26 October 2021**

Report from the Chief Executive

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Presented for:	Discussion	
Report of:	Chief Executive	
Author (s):	Chief executive	
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Links to HIF's Objectives		
Deliver an efficient and effective service offering to Harrogate and District Foundation Trust		√
Create strong sustainable partnerships		√
Develop sustainable organisational systems		√
Develop and maintain a strong, efficient and agile workforce		√
Strengthen the local community through collaboration		
Recommendation:		
The Board is asked to note the information within the report.		

Harrogate Integrated Facilities

Board meeting 26 October 2021

Chief Executive Report

1. Introduction

This report will update the Board about a number of issues, focusing on national issues, working with HDFT, and strategic development. The Managing Director and I have coordinated our reports to ensure that items are sufficiently covered with minimal duplication.

2. Key messages

As I have mentioned previously, we continue to operate in an environment where the CoVid response is still a significant part of how we work and how we provide services to HDFT. Despite the gradual relaxing of rules within the wider society, there are still strict IPC requirements appropriately in place within the hospital, which are impacting upon our colleagues. The number of patients moves, the number of deep clean requests, and the access to areas for estate work for example, are all affected by the provision of services in a CoVid environment, and HIF colleagues continue to do a great job in managing these ongoing challenges. We will be reviewing our processes as the national picture changes, but currently it is clear that how we will provide services will continue to be influenced by CoVid.

3. National Issues

The planning guidance for the NHS was issued at the end of September. Key priorities within the guidance continue to be

- Health and wellbeing of colleagues
- Elective care and cancer care recovery
- Managing urgent & emergency care through winter
- CoVid response, in particular vaccination programmes
- Primary care and mental health access

These are consistent with the priorities for the first part of the year, and arguably are the priorities for the NHS in most times in its history, but clearly the context and political environment is the important nuance to understand.

Funding has been made available to deliver against the priorities, and in particular the emphasis is on elective recovery, with key expectations in relation to reducing long waiters. The challenge will be ensuring that sufficient capacity (physical and staffing) is available to undertake this recovery.

The vaccine programme for both 12-15 year olds and the booster programme are also key to ensure that the current very high rates of community prevalence of CoVid can be managed without the significant disruption previously experienced, in society and specifically within the NHS.

4. Working with HDFT

Within the context of the national priorities, we need to work alongside HDFT to respond and deliver services in a way that ensures resilience and support to the clinical teams working across HDFT. This impacts upon HIF in a range of ways including

- Rapid response to deep clean requests
- Regular patient moves to keep flow moving across the hospital
- Efficient SSD processes to ensure elective activity is not compromised through equipment shortage
- Estate support to improve patient and staff environment, and maintenance so that clinical staff can concentrate on their roles

Whilst we seek to develop and grow the business, which is discussed in other areas of the papers attached, currently the fundamental priority across the group and therefore HIF is to ensure efficient and responsive operational services that enable elective care to be stepped up whilst managing an increasingly challenging winter with the combination of increased emergency activity alongside CoVid patients on the wards.

I am pleased to say that colleagues across HIF are stepping up and playing a key role within the hospital teams to support the work that we all have to do.

Moving on from operational matters, as the Board is aware, we had a successful Board to Board meeting in August. This focused on how HIF has progressed in the last 12 months, and more importantly, our plans going forward. We will also had a specific discussion about the Green Agenda, with external contributors from xxxxxxxxxx and NHSE/I.

The Trust were supportive of the direction that the company is moving in, and noted the improvements and challenges that we are dealing with.

As we discussed at our workshop, we are pulling together a draft Green Plan, and we are planning a number of communication events w/c 1st November to coincide with the COP26 conference.

5. Strategic Items

Ripon Hospital

Discussions continue with all interested parties in respect of the potential redevelopment of the Ripon Hospital site. We are collectively sourcing some additional project support to coordinate this work, and I have engaged the HDFT Director of Strategy to work alongside myself in relation to this development. The expectation is that we have a proposal later this year.

XXXXXXXXXX

As the Board are aware, XXXXXXXXXXXX approached us earlier this year in respect of any opportunity to develop XXXXXXXXXXXX XXXXXXXXXXXX. Meetings have been held with representatives from XXXXXXXXXXXX.

A meeting has been held with Directors from York Foundation Trust, who currently provide services from within the Heatherdene facility on the site. York FT have committed to reviewing the future provision of these services and to discuss a way in which these services could be provided away from the Harrogate Hospital site.

The Chairman, Managing Director, and myself are meeting with the representatives from XXXXXXXXXXXX again this week and I will update the Board following this discussion.

6. XXXXXXXXXXXX funding opportunity

As is referred to within the Managing Director's report, work continues at a pace in relation to the Decarbonisation project, with the programme moving from planning to implementation in a number of areas.

We have officially received correspondence from XXXXXXXXXXXX confirming the extension of time, so that the end date for committing the grant resources is the end of March 2022. As of October, we have now committed XXXXXXXXXXXX on the project and a further order for a further XXXXXXXXXXXX is being processed later this month as we continue with our milestone payments.

An update report is included later in the agenda that covers the current position in relation to the programme.

7. Summary

The Board is asked to note the information within the report.

Jonathan Coulter
Interim Chief Executive